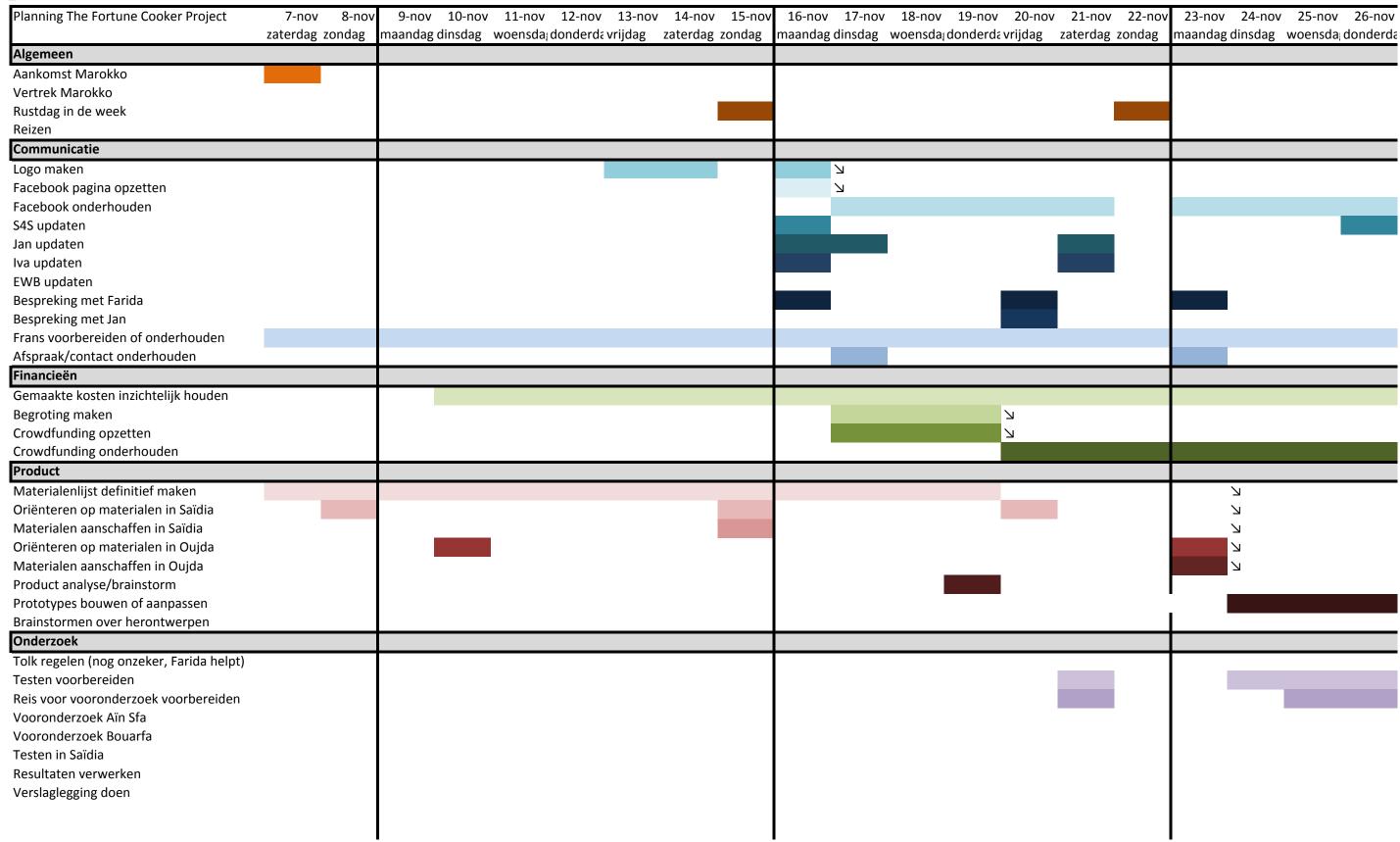
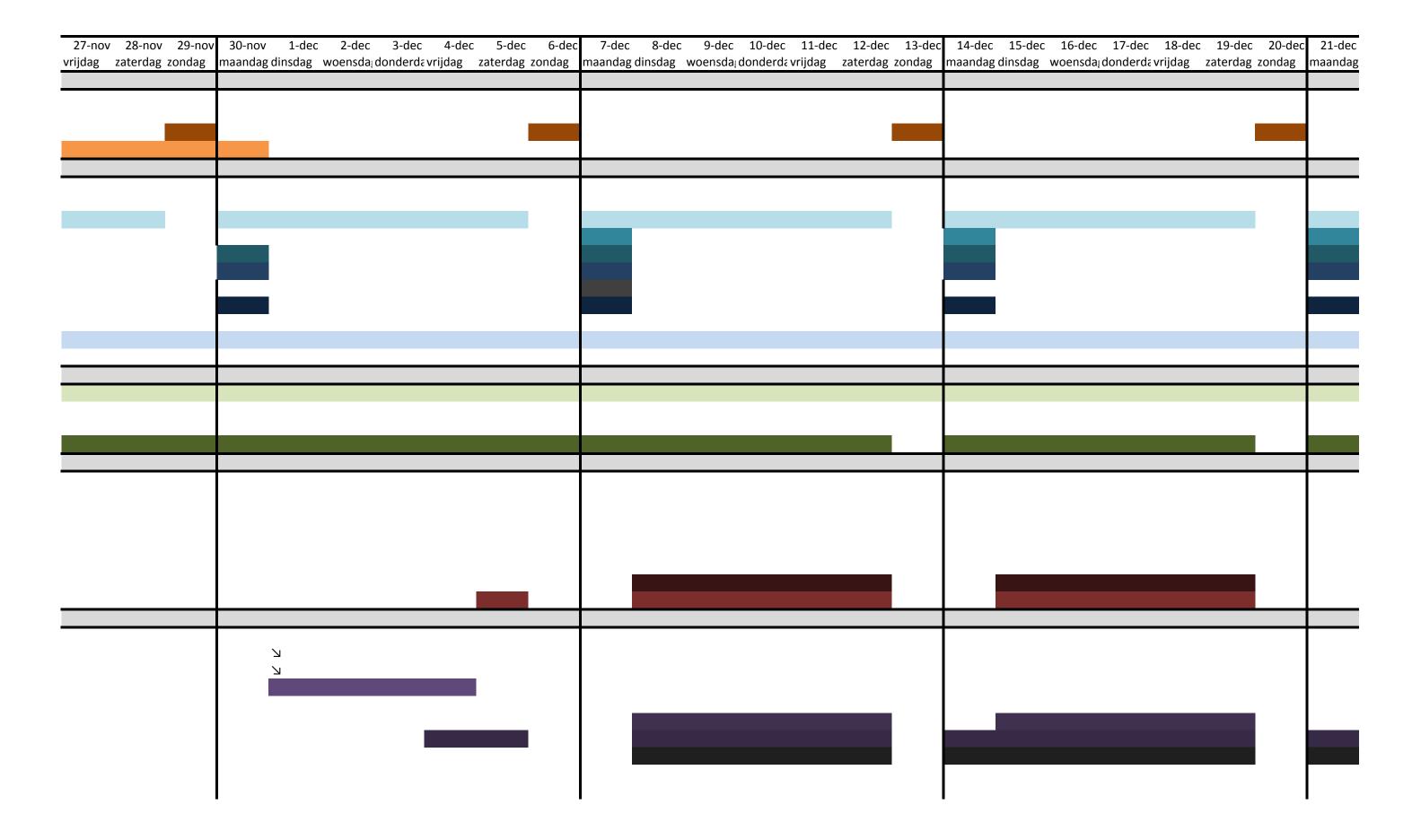
appendix

#	
1	Gantt planning, Milestones & Testplan
2 3 1	budget and exploitation
3	cultural analysis from project plan
	function analysis of the fortune cooker
5	building of the first prototype
6	building of the second prototype
7	list of user research findings: indirect influence
8	materials and tools
9	evaluation previous business model canvas
0	further explanation
1	questionaires for user research

appendix

#1





22-dec 23-dec 24-dec 25-dec 26-dec 27-dec dinsdag woensda; donderda vrijdag zaterdag zondag		4-jan 5-jan 6-jan 7-ja ndag dinsdag woensdag donderd	11-jan 12-jan maandag dinsdag
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13-jan woensdag	14-jan 15-jar donderdag vrijdag	n 16-jan zaterdag	18-jar maandag		21-jan donderdag	22-jan vrijdag	23-jan zaterdag	24-jan zondag	25-jan maandag

Wekelijkse mijlpalen Fortune Cooker project:

Week 1 (9 – 15 november)

- Zie rapport van afgelopen email

Week 2 (16 – 22 november)

- Planning zo ver mogelijk uitwerken
- Facebook pagina opzetten
- Crowdfunding opzetten
- Product analyse doen dmv brainstorm
- Aanschaffen materialen in Saïdia

Week 3 (23 - 29 november)

- Aanschaf overige materialen in Oujda
- Bouwen eerste prototype
- Zelf testen van eerste prototype
- Opstellen van voorlopig programma van eisen en wensen
- Voorbereiden onderzoek in Ain Sfa

Week 4 (30 nov – 6 dec)

- Vooronderzoek in Ain Sfa
- Verwerken van de resultaten Ain Sfa

Week 5 (7 - 13 december)

- Testen eerste prototype in Saïdia
- Aanpassingen doen aan dit prototype

óf

- Vooronderzoek in Bouarfa (afhankelijk van budget)

Week 6 (14 – 20 december)

- Testen tweede prototype in Saïdia
- Aanpassingen doen aan dit prototype

Week 7 (21 - 27 december)

- Testen derde prototype in Saïdia
- Aanpassingen doen aan dit prototype

Week 8 (28 dec – 3 jan)

- Testen vierde prototype in Saïdia
- Aanpassingen doen aan dit prototype

Week 9 (4 – 10 januari)

- Alle verslaglegging verwerken tot eindverslag
- Conclusies trekken werking laatste prototype
- Definitief programma van eisen en wensen
- Conclusies met betrekking tot voortzetting project
- Eventueel een eindpresentatie ter plaatse

Week 10 (23 - 29 januari)

- Eventueel een eindpresentatie ter plaatse
- Opruimen van laatste zaken
- Afscheid nemen van Marokko
- Voorbereiden eindpresentatie in Nederland

AANPASSING TESTPLAN

NAAR AANLEIDING VAN VERGADERING 20-11

Vaststelling doel | 7 januari 2015

- Een prototype dat technisch werkt;
- Een prototype dat aansluiting biedt op zowel de bewuste als onbewuste wensen van de gebruiker.
- Een volledig Programma van Eisen & Wensen, zodat waar nodig het product verder uitgewerkt kan worden.
- Conclusies met betrekking tot voortzetting van het project
- Een eindverslag

TESTPLAN 1

INDIEN ER ALLEEN GELD IS OM VOORONDERZOEK IN AÏN SFA TE DOEN

Testplan in het kort

- Vooronderzoek in Aïn Sfa
- Testen van het prototype bij verschillende mensen in Saïdia
- Bij testpersoon 1 het prototype een week laten staan
- Een afsluitende test bij een andere doelgroep die altijd op hout kookt in Madagh

Testplan in chronologische volgorde

OPMERKING: Deze planning is vloeibaar. Omdat deze planning zo afhankelijk is van testpersonen, tolks, etc., kunnen de datums nog niet vastgezet worden. Wel kunnen er onderdelen omgewisseld worden als blijkt dat bepaalde datums veranderd moeten worden.

		Testronde 1 met prototype 1
Week 48	23 november	Aankoop laatste gereedschappen
	24 t/m 26	Vaststellen van verbeterdoelen prototype
	november	Bouwen prototype 1
		Technische test van eerste prototype 1
		Vooronderzoek
Week 49	1 t/m 4	Vooronderzoek in Aïn Sfa.
	december	Dag 1: Kennismaking en meekoken
		Dag 2: Meekoken, observeren en analyseren huidige manier
		van werken.
	5 december	Uitwerken van bevindingen Aïn Sfa
Week 50	7 december	Verslaglegging en updates
	8 t/m 10	Bouwen van twee prototypes 2 met daarin:
	december	Uitkomsten test prototype 1
		Bevindingen onderzoek Aïn Sfa
		Testronde 2 met prototype 2
	11 december	Eerste testdag in Saïdia, meekijken met testpersoon 1 en als
		het lukt water kook test
	12 december	Tweede testdag: testen met testpersoon 1, simpele maaltijd,
		prototype 2 achterlaten
	13 december	Rustdag
Week 51	14 december	Update-dag en verslaglegging

		Bespreking met Farida
		Bespreking met Jan
	15 december	Derde testdag: water koken met testpersonen 2,3,4 met
		prototype 2
	16 december	Verwerken testresultaten
	17 t/m 19	Bouwen/aanpassen twee prototypes 3 met daarin:
	december	Test- en onderzoeksresultaten tot op heden
	20 december	Rustdag
		Testronde 3 met prototype 3
Week 52	21 december	Updatedag en verslaglegging
	22 december	Vierde testdag in Saïdia, feedback achterlaten prototype 2,
		water koken met testpersonen 1,4,5 met prototype 3
	23 december	Uitwerken testresultaten
		Algemene verslaglegging
	24 t/m 26	Bouwen/aanpassen twee prototypes 4 met daarin:
	december	Test- en onderzoeksresultaten tot op heden
		Bevindingen achterlaten prototype 2 bij testpersoon
		Testronde 4 met prototype 4
	27 december	Rustdag
Week 53	28 december	Testen in Madagh met testpersonen 6 met prototype 4
	29 december	Laatste test in Saidia met testpersoon 1 met prototype 4
	30 december	Updatedag
		Verwerken testresultaten
		Afronding
	2 januari	Opstellen definitief programma van eisen en wensen
Week 1	3 t/m 7 januari	Conclusies m.b.t. voortzetting project
		Eindverslaglegging
	•	

Toelichtingen

- Conclusie: We gaan 8 prototypes bouwen, 4 verbetering slagen, en testen dit bij 6 testpersonen.
- Vraag aan Farida: is het mogelijk om op vrijdag (aangezien op deze dag door iedereen uitgebreid couscous gegeten wordt) te testen bij testpersoon 1, of moeten we dit volledig uitsluiten?
- Bij testronde 1: testpersoon 1 op de 'couscousdag' ingepland omdat deze persoon ons al beter kent en er waarschijnlijk minder moeite mee heeft om op 'couscousdag' met ons te testen.

TESTPLAN 2

INDIEN ER GELD IS OM VOORONDERZOEK IN AÏN SFA EN BOUARFA TE DOEN

Testplan in het kort

- Vooronderzoek in Aïn Sfa en Bouarfa, biedt voordelen omdat er zo een gevarieerdere doelgroep is onderzocht.
- Testen van het prototype bij verschillende mensen in Saïdia.
- Bij een persoon van deze testgroep het prototype laten staan voor twee dagen.

Testplan in chronologische volgorde

OPMERKING: Deze planning is vloeibaar. Omdat deze planning zo afhankelijk is van testpersonen, tolks, etc., kunnen de datums nog niet vastgezet worden. Wel kunnen er onderdelen omgewisseld worden als blijkt dat bepaalde datums veranderd moeten worden.

		Testronde 1 met prototype 1
Week 48	23 november	Aankoop laatste gereedschappen
	24 t/m 26	Vaststellen van verbeterdoelen prototype
	november	Bouwen prototype 1
		Technische test van eerste prototype 1
		Vooronderzoek
Week 49	1 t/m 4	Vooronderzoek in Aïn Sfa.
	december	Dag 1: Kennismaking en meekoken
		Dag 2: Meekoken, observeren en analyseren huidige manier
		van werken.
	5 december	Uitwerken van bevindingen Aïn Sfa
Week 50	7 december	Verslaglegging en updates
	8 t/m 10	Bouwen van twee prototypes 2 met daarin:
	december	Uitkomsten test prototype 1
		Bevindingen onderzoek Aïn Sfa
		Testronde 2 met prototype 2
	11 december	Eerste testdag in Saïdia, meekijken met testpersoon 1 en als
		het lukt water kook test
	12 december	Tweede testdag: testen met testpersoon 1, simpele maaltijd,
		prototype 2 achterlaten
	13 december	Rustdag
Week 51	14 december	Update-dag en verslaglegging
		Bespreking met Farida
		Bespreking met Jan
	15 december	Derde testdag: water koken met testpersonen 2,3,4 met
		prototype 2
	16 december	Verwerken testresultaten
	17 t/m 19	Bouwen/aanpassen twee prototypes 3 met daarin:
	december	Test- en onderzoeksresultaten tot op heden
	20 december	Rustdag
		Testronde 3 met prototype 3
Week 52	21 december	Updatedag en verslaglegging
	22 t/m 26	Afreizen naar Bouarfa om:
	december	Dag 1: kennis maken en al een beetje mee te kijken
		Afhankelijk van of het lukt:
		óf dag 2: testen met testpersoon 5 in Bouarfa met
		prototype 3
		óf dag 2: meekoken, observeren en analyseren
		Testronde 4 met prototype 3
	27 december	Rustdag
Week 53	28 december	Verwerken testresultaten Bouarfa
	29 december	Laatste test in Saidia met testpersoon 1 met prototype 3
	30 december	Updatedag
		Verwerken testresultaten
		Afronding

	2 januari	Opstellen definitief programma van eisen en wensen
Week 1	3 t/m 7 januari	Conclusies m.b.t. voortzetting project
		Eindverslaglegging

Toelichtingen

- In de ideaalsituatie is het voor ons mogelijk om ook in Bouarfa te testen met de Fortune Cooker. Mocht dit echter niet kunnen doordat er bijvoorbeeld nog niet genoeg vertrouwen is opgebouwd, zullen we dezelfde aanpak hanteren als in Aïn Sfa.
- Conclusie: We gaan 6 prototypes bouwen, 3 verbetering slagen en testen dit, afhankelijk van Bouarfa, bij 4 of 5 testpersonen.



voldoende geld

Fortu	Fortune Cooker: Voldoende geld		Bru	uto		Netto			
			Inclusief S4S		1 S	Exclusief S4S			
All	le bedragen in euro's excl btw		debet		credit		debet		credit
	Uitgaven								
1	Materiaal en gereedschap	€	1.820,00			€	340,00		
1.1	Aanschaf materiaal	€	850,00						
1.2	Aanschaf gereedschap	€	800,00						
1.3	Vervoer aankopen naar werkplaats	€	170,00			€	170,00		
1.3.1	Transport Nederland > Marokko	€	50,00			€	50,00		
1.3.2	Transport binnen Marokko	€	120,00			€	120,00		
2	Transport naar testlocaties (incl. tolk)	€	572,00			€	572,00		
2.1	Ain Sfa	€	100,00			€	100,00		
2.2	Bouarfa	€	400,00			€	400,00		
2.3	Saidia	€	72,00			€	72,00		
3	Verblijf op testlocaties (incl. tolk)	€	1.164,00			€	1.164,00		
3.1	Ain Sfa	€	360,00			€	360,00		
3.2	Bouarfa	€	480,00			€	480,00		
3.3	Eten	€	324,00			€	324,00		
4	Tolk	€	1.070,00			€	1.070,00		
4.1	Uitbetaling uren	€	750,00			€	750,00		
4.2	Verblijf op testlocatie (extra kosten)	€	-						
4.3	Vervoer naar testlocatie (extra kosten)	€	320,00			€	320,00		
5	Kantoor inrichting	€	164,00			€	114,00		
5.1	Internetvoorziening	€	100,00			€	100,00		
5.2	USB-stick	€	10,00			€	10,00		
5.3	Papier	€	4,00			€	4,00		
5.4	Externe harde schijf	€	50,00			€	50,00		
6	Bedankjes	€	320,00			€	320,00		
6,1	Testgroepen	€	20,00			€	20,00		
5.2	Overige contacten	€	300,00			€	300,00		
6	Product presentatie	€	100,00			€	100,00		
6.1	In Marokko	€	100,00			€	100,00		
	Inkomsten								
8	Sponsoring			€	1.650,00			€	37,50
8.1	Students 4 Sustainability			€	1.650,00				
8.2	Lunch workshop			€	37,50			€	37,50
9	Crowdfunding			€	2.000,00			€	2.600,00
9.1	Minimaal bedrag nodig			€	2.000,00			€	2.600,00
	Resultaat								
1	Winst/verlies								
2	Totaal		€ 5.210,00		€ 3.650,00		€ 3.680,00		€ 2.637,50

geen geld

Fortune Cooker: Geen geld			Bruto			Netto			
			Inclusi	ef S∠	4S		Exclusie	ef \$45	5
А	lle bedragen in euro's excl btw		debet		credit		debet		credit
	Uitgaven								
1	Materiaal en gereedschap	€	1.820,00			€	170,00		
1.1	Aanschaf materiaal	€	850,00						
1.2	Aanschaf gereedschap	€	800,00						
1.3	Vervoer aankopen naar werkplaats	€	170,00			€	170,00		
1.3.1	Transport Nederland > Marokko	€	50,00						
1.3.2	Transport binnen Marokko	€	120,00						
2	Transport naar testlocaties (incl. tolk)	€	100,00			€	100,00		
2.1	Ain Sfa	€	100,00			€	100,00		
2.2	Bouarfa								
3	Verblijf op testlocaties (incl. tolk)	€	504,00			€	504,00		
3.1	Ain Sfa	€	360,00			€	360,00		
3.2	Eten in Aïn Sfa	€	144,00			€	144,00		
4	Tolk	€	100,00			€	100,00		
4.1	Uitbetaling uren	€	100,00			€	100,00		
4.2	Verblijf op testlocatie (extra kosten)								
4.3	Vervoer naar testlocatie (extra kosten)								
5	Kantoor inrichting	€	48,00			€	48,00		
5.1	Internetvoorziening	€	34,00			€	34,00		
5.2	USB-stick	€	10,00			€	10,00		
5.3	Papier	€	4,00			€	4,00		
6	Bedankjes	€	17,00			€	17,00		
6.1	Testgroepen	€	17,00			€	17,00		
6.2	Overige contacten								
6.3	Farida en Jan								
7	Product presentatie					€	-		
7.1	In Marokko								
	Inkomsten								
8	Sponsoring			€	1.650,00			€	37,5
8.1	Students 4 Sustainability			€	1.650,00				
8.2	Maarten Romeijn?				•		1		
8.3	Workshop lezing	1		€	37,50	İ		€	37,5
9	Crowdfunding	ĺ		€	-	Ì		€	-
9.1	Target								
	Resultaat								
1	Winst/verlies								
2	Totaal	1	€ 2.589,00		€ 1.650,00		€ 939,00		€ 37,

Exploitatie

Kantoor inrichting Internetvoorziening

Overige contacten

Overig

Bedankjes

Testgroepen

Farida en Jan Product presentatie In Marokko

Bestandsuitwisseling

Verblijf op testlocatie (extra kosten)

Vervoer naar testlocatie (extra kosten)

B2.1.1 B2.1.2 B2.2

B2.2 B2.3 B3 B3.1 B3.2 B3.3 B4

B4.2

B4.3

		A Vastgezette koste	n		
A	Totaal		644,34		2.050,00
	Classificatie	Bedrag besteed		Bedrag te besteden	
A1	Students 4 Sustainability	€	487,98	€	1.650,00
\1.1	Aanschaf materialen	€	183,07		
A1.2	Aanschaf gereedschap	€	304,91		
42	Maarten Romeijn	€	156,35	€	400,00
42.1	Transport naar Ain Sfa	€	86,55		
A2.2	Verblijfskosten Ain Sfa	€	-		
42.3	Tolk Ain Sfa	€	69,80		
R	Totaal	<u> </u>	222 15	£	280.00
В	Totaal	B Vrij te besteden €	222,15	€	280,00
	Classificatie	Bedrag besteed		Bedrag te besteden	
B1	Transport	€	188,65		
31.1	Vervoer aankopen naar werkplaats	€	77,90		
31.1.1	Transport Nederland > Marokko	€	33,50		
31.1.2	Transport binnen Marokko	€	44,39		
B1.2	Transport naar testlocaties	€	13,96		
B1.3	Overig transport	€	96,79		
B2	Tolk	€	-		
32.1	Uitbetaling uren	€	-		

Opbouw sponsorgeld		
Pifworld	€	80,00
Losse doneringen	€	50,00
Jan	€	150,00
Totaal	€	280,00

31,64

1,86

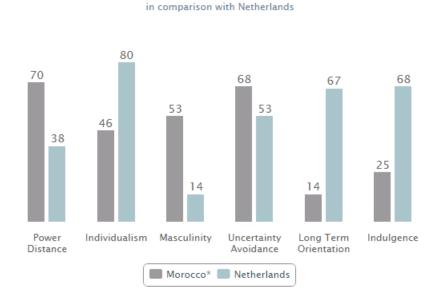


Cultural Analysis

A cultural analysis of Morocco, based on the ten cultural dimensions, created by Trompenaars (2001), is made below:

- 1. Hierarchy Egalitarianism
- 2. Individualism Collectivism
- 3. Masculine Feminine
- 4. Risk avoidance Taking risks
- 5. Universalism Particularism
- 6. Specific Diffuse
- 7. Neutral Affective
- 8. Status by achievement Status by position
- 9. Sequential Synchronous
- 10. Internalism Externalism

Hofstede (Geert-hofstede.com, 2015) also mentions the cultural dimension of Long term orientation.



Morocco*

In this graph cultural dimensions of Morocco are ranked and compared with these of the Netherlands (Geert-hofstede.com, 2015). The assigned scores are partially based on assumptions derived from data representing similar countries in combination with practitioner experience.

We can see that Morocco is, with a score of 70, a hierarchical society. Everybody has a place in the hierarchical order and this needs no further justification. This reflects inequalities, centralization and the fact that subordinates expect to be told what to do (Geert-hofstede.com, 2015). In contrast, the Netherlands is far more orientated on equality, where everyone has a contribution and people don't particularly like to be told what to do.

Regarding the cultural dimension of individualism, we can note that Morocco is a highly collectivistic country, where people live in groups. This corresponds to the importance of family relationships in Morocco. In the Netherlands, we are more individualistic.

Also, Morocco is more masculine than the Netherlands. Firstly, this is due to the fact that the Netherlands is a welfare state, every citizen is obliged to have a health insurance and some people receive care allowance. Also, public health services are available for everyone and distributed well throughout the country. The access to health services is worse in Morocco, especially in highly rural areas. Secondly, the division of tasks between men and women is more fixed in Morocco, women have less rights than men, whereas in the Netherlands men and women are equal.

Another big difference between Morocco and the Netherlands relates to the degree of long term orientation. In Morocco, people are generally not long-term orientated. Whereas in the Netherlands it is far more common to think of the future.

Which dimensions are enablers for the project and which are barriers? And how to take account of these in our project work?

These said differences in cultural dimensions between Morocco and the Netherlands can influence our project in a positive or negative way. For instance, we have to take the hierarchical structure of Moroccan society into account, as this may lead to only a small input from people who consider themselves as subordinates, although we strive for an equal relationship.

Secondly the differences between men and women is also something we should adapt to, as we are used to being fully equal to men, but in Morocco there are clear restrictions on how to behave as a woman. The last dimension that can have a negative influence on the project is the low level of long term orientation in Morocco, as the mission of the product is one that can only be achieved within a long time span. Thus we have to put extra effort in explaining the long-time problems of cooking on wood fires.

On the other hand there's also a dimension that can be an enabler for our project, namely the collectivistic character of Morocco. As our project lays within the domain of cooking, the fact that family relationships are important contributes to the importance of eating together. Thus, cooking plays a big role in the daily life of Moroccan and therefore it's more likely they are open-minded towards improvements on this subject.

An eleventh dimension to those of Trompenaars, was added by Kroesen (2014):

11. Civil Society:

"Regrouping of individuals and organizations independent of family loyalty and state authority"

Akesbi (2011) analysed numerous Civil Society Organizations (CSOs), ten types of organizations were identified, which are divided in the following ten categories: (NB: all organizations with political are excluded)

- 1. Human rights and advocacy organisations
- 2. Development and services organisations
- 3. Educational and cultural organisations
- 4. Labour unions
- 5. Church or religious organisations
- 6. Social movements
- 7. Zawayat (religious brotherhood)
- 8. Private media
- 9. Professional associations
- 10. Foundations

Only a small percentage of the whole population is member of a Civil Society Organization, non-members take up 91,7 to 99,9 percent of the surveyed population, depending on the type of organization. (Akesbi, 2011)

In the graph below, we notice a reduction of membership rates in each category, surveyed by the CSI (Civil Society Index) in 2010 and the World Values Survey in 2005. According to the respondents of the survey, this is due to bad time management, meetings at inappropriate hours that last too long and inefficiency. (Akesbi, 2011) Thus, civic engagement has an environment that sometimes sabotages participation. In order to encourage civic engagement and to ensure that memberships will last longer, structural reforms in Civil Society Organizations are needed.

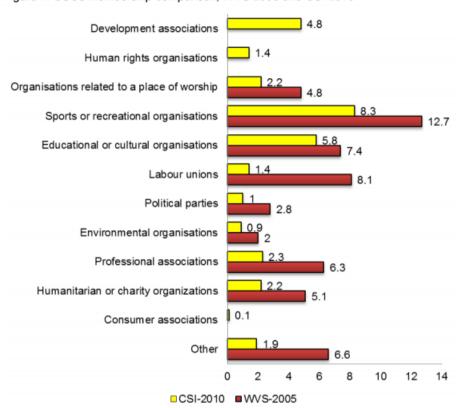


Figure 4: CSOs membership comparison, WVS 2005 and CSI 2010

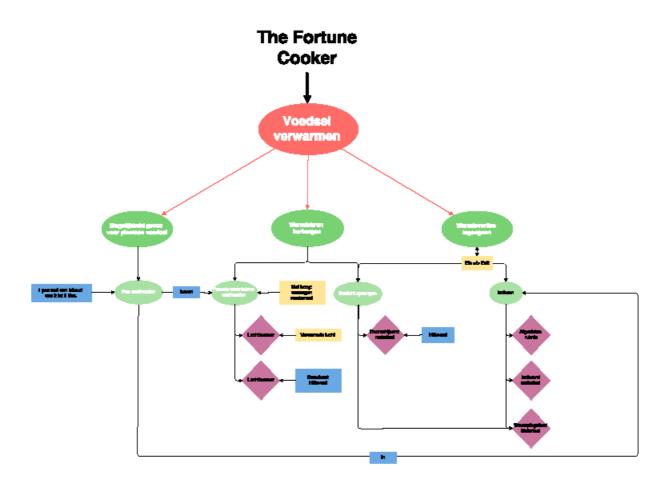
Source: WVS, 2005 and CSI Population Survey, 2010

To encourage engagement and thereby strengthen Civil Society Organizations, new members should be attracted as well. According the survey, the leading factors to participate are 'defending rights' (49,1%), intellectual interest (31,8%) and interaction with other people (27,1%). Other factors are financial interest and, though marginally, political interest. (Akesbi, 2011) One should respond to this factors by for example encouraging the need to defend one's rights.

Important for our project and what could be a problem, is the relatively low amount of human rights organizations and environmental organisations. The first one is important concerning women's rights to for example work or do other things beside the housekeeping and care of the children. Because one of the results of using the Fortune Cooker is that woman will have more time, it is essential that society gives them opportunities to use this time for different purposes. Otherwise there could be no use in utilizing the Fortune Cooker, as they have more than enough time that they may only spend on housekeeping and the care of the children. Secondly, growth of environmental organizations is of major importance for our project and its continuation, as such growth can achieve more awareness of environmental problems under the local society, which is essential to convince (future) customer segments of the benefits of the Fortune Cooker.

The Fortune Cooker: a function analysis

The Fortune Cooker is a cooking device that was initially designed with one sole purpose: to have a clean cooking device that will replace woodfire. During the design phase, the product has developed, but the main demand remains: it has to cook 'clean'. In this chapter we will discuss the most important functions of the product, identify the boundaries for iteration and combine those in a feasible test plan.



Level 1: Core functionalities

Function	Room for iteration
To accommodate the placement of food	No. Basic requirement for proper functioning.
To accommodate a heat source	No. Basic requirement for proper functioning.
To compensate loss of warmth	No. Basic requirement for proper functioning.

Level 2.1: To accommodate the placement of food

Total Till To descriming date and place money in room		
Function	Clarification	Room for iteration
Hold a pan	Research on Moroccan cooking habits shows that most families use one pan of approximately two to eight litres.	Yes. Even though the pan is probably a correct estimation of what is needed here, it is absolutely possible adapt this if it is required.
Pan should be above heat source	It should be possible to place the food directly above the heat source.	Questionable. In case of an open heat source (e.g. a gas burner, a woodgas stove or an induction plate), there's indeed no room for iteration. In other cases, it is possible.

Level 2.2: To accommodate a heat source

Function	Clarification	Room for iteration
Accommodate	In order to make the product usable when	Yes. It is not set in stone which heat source
second heat	there's little to no sunlight, the product	should be used. Various heat sources could be
source	should have a second heat source.	tested,
Accommodate air		No. (exception: when using induction plates)
supply		

Level 2.3: To compensate loss of warmth.

Function	Clarification	Room for iteration
$E_{in} \ge E_{out}$	In order for the product to function properly once the second heat source has stopped, the warmth going out should never be more than the warmth going in	No.
E _{in} : Collect energy/heat from the sun	The product should always be able to 'cook clean', therefore collecting sunlight is an undeniable function.	Yes. There's still room for iteration in the amount of sunlight to be collected.
The product should have lucid material to collect the sunlight.	It is very likely that the sunlight will be collected through lucid material.	Yes. It is possible different material turns out to be more effective. (sidenote: will this be one of our test objectives? Quite specific!)
E _{out} : Isolate	When compensating warmth loss, the first thing you do is to stop the warmth from getting out. Isolate!	Yes. The isolation material or way of isolating has yet to be decided.
Accommodate warmed air supply	The air supply of the second heat source can be lead through a tube first, in order to warm the air supply and reduce warmth loss because of cold air.	Yes. This is not a requirement for the product. (It is however a smart solution for this problem.)
Closed space		
Use material with good isolating properties		
Use reflecting material		

Technological requirements

- 1. The product should be able to accommodate the placement of food.
 - 1.1. The amount of food able to be placed should be enough to feed an average Moroccan family (5 to 8 people)
 - 1.2. In case of an open heat source: it should always be possible to place the food above the heat source.
- 2. The product should be able to accommodate a heat source.
 - 2.1. There should be fresh air supply to the heat source.
 - 2.2. The heat source should be as 'climate-friendly' as possible
- 3. The product should compensate loss of warmth
 - 3.1. The product should be able to be fully closed
 - 3.2. Loss of warmth should primarily be compensated by energy from sunlight.
- 4. All the parts of the product that can reach a temperature higher than 50 degrees Celsius should be made of heat resistant material.

5.

User centred requirements

1.

What to test:

- In what temperature range is the product still functioning properly?
 - o Determine: what do you mean when saying the product is functioning properly?

- Is it always necessary to reach 100 degrees celcius?
- What is the maximum cooking time?
- Does the sun really compensate for the loss of warmth?
- What isolation material works best?
- Does the prototype have the most useful dimensions?
- Is the second heat source working properly?
- Considering the above requirements, would this product still be affordable for the target group?



After collecting all of the needed materials in Saïdia and Oujda we were ready to build the first prototype. Since the Fortune Cooker had never been built completely, things needed to be thought through well. Even so Moroccan resources are very different from known Dutch workshops and our problem solving was being tested during the building process.

The steps we took to build the first prototype and the lessons we learned along the way are described below.

Step	The building	The process and our remarks
1: The		
1	Sixteen wooden beams were cut into the right sizes	The jigsaw was not completely straight and we did not have or built a workbench. Sawing the beams evenly was a bigger challenge than expected. The dimensions were determined by the size of the most often used pots in Morocco.
2	The three horizontal squares were assembled	To get a stiff and strong frame we decided on building the horizontal frame parts first. The beams were cut with a 45° angle and these angles had to be connected into a perpendicular square frame. Due to the jigsaw the beams did not fit as hoped a some puzzling was needed. During the assembly some of the drills broke off and delayed the process, because we tried to nail the parts together.
3	The vertical beams were assembled between the first two horizontal squares (step 2)	The screws we bought were not long enough to pin both parts together. Luckily the angular profiles could solve this problem. Again these did not make a square angle, but they did the job. Two extra vertical beams were added to make sure the drawer could be attached to the product. Thereby a space of at least 5 cm is needed to isolate the prototype with egg cartons.
4	A chipboard was cut into the size of the bottom of the frame (step 3)	
5	The chipboard (step 4) was attached to the bottom of the frame (step 3) with screws	
6	The glass and a mirror were cut into the right sizes	Two glass plates can isolate the box better and let the sun in at the same time. Both glass plates have different dimensions and we tried to cut them into the right shapes. Unfortunately this was not that easy and an extra trip to the glass workplace had to be made.
7	Splints, the same height of the glass, were cut	

_		
8	The biggest glass plate is placed on the frame (step 3)	
9	The splints (step 7) are placed around the glass and stapled to the frame (step 3)	
10		Name the selection of a selection of the selection
10	The third horizontal square frame (step 2)	Now the glass is placed between both
	was placed on top of the glass and splints	horizontal squares and not able to move
	and attached to the frame (step 3) through	anymore.
	the splints	
11	Galvanized steel sheets were cut to cover the	The steel sheets were stronger and thicker
	inside and outside of the prototype	than the aluminium sheets we used in The
		Netherlands. Therefore we used metal shears
		instead of a Stanley knife. The corners of the
12	Consentant consent to fit the continuous	metal turned out sharper this way.
12	Egg cartons were cut to fit the vertical planes	
12	of the frame (step 3) and the bottom plane	
13	A chipboard was cut into the size of the inner	
14	bottom plane of the frame (step 3)	DUD form every de after applicing it. To answer
14	The bottom plane was filled with two layers	PUR foam expands after applying it. To ensure that the chipboard would not move we placed
	of egg carton and PUR foam on which the chipboard (step 13) could stick	a brick onto it. The PUR foam insulates the
	chipboard (step 15) could stick	
		frame, because two egg cartons are not sufficient.
15	The frame was covered on the outside by the	The staples would not go through the steel as
	galvanized steel sheet (step 11) and fixed	easy as trough aluminium. Therefore we had
	with staples and nails	to nail most of the steel sheet.
16	The vertical planes of the frame (step 3)	Due to good fortune the egg cartons were
	were filled with three layers of egg cartons	about the same size as the vertical planes and
	(step 12)	did not need much resizing.
17	The inside of the frame was covered by the	Again the staples would not hold and we
	galvanized steel sheet (step 11) and fixed	nailed the steel sheet to the frame. We had to
	with nails	work inside the prototype which resulted in
		some difficult though funny positions.
	drawer	
18	The height of the pan that is most often used	Our first idea was to use a small gas bottle
	in Morocco was measured together with the	with a burner placed immediately on top of it.
	height of the gas burner to define the height	Small gas bottles however are not often used
	of the drawer	by Moroccans and still are large pieces of
		metal for the sun to heat when placed within
		the prototype. The product would also have
		been much larger that way. Therefore we
		decided to use a gas burner within the
		prototype and a gas bottle next to it. Thanks
		to some phone calls and help of Farida, we
		were able to get a gas burner delivered in
10	The gliders of the drawer war a successful	Saïdia by a befriended taxi driver.
19	The gliders of the drawer were screwed to	We did not think of buying a bubble level and
	the inside of the frame (step 3/17)	had to decide the height of the drawer's
		gliders by measuring. Thereby we had to use
		our spatial awareness to check the
		measurements. For example by turning the
		frame and using gravity to determine the

	T	
		opposite point within the frame by hanging a screw on floss silk.
20	Two laths were cut to give the bottom of the drawer strength	
21	Two beams were cut to the size of the height of the drawer	
22	The bottom of the drawer was cut from	
22	chipboard	
23	The laths (step 20) were screwed to the gliders (step 19)	The beams (step 21) had to level with the front of the frame (step 3/17) and therefore we tried the lath in front of the drawer at different levels.
24	The beams (step 21) were vertically connected to the laths	
25	The chipboard (step 22) was nailed to the laths	
26	Aluminium sheets were cut to be the	
	drawer's front and to fit the inside of the	
	drawer	
27	The remaining space, without drawer, at the front of the frame was measured	
28	Aluminium sheets were cut to fit the	
	remaining space in front of the frame (step	
	27) both inside and outside	
29	Egg cartons were cut to fill the remaining	
	space in front of the frame (step 27)	
30	Two small pieces of beams were stapled to	
	the aluminium sheet that would fit the inside	
	of the remaining space (step 27)	
31	The aluminium sheet (step 28) was stapled	
- 22	to the inside of the frame (step 3/17)	
32	The small pieces of beams were screwed to	
	the frame (step 3/17) within the frontal	
33	plane The remaining space (step 27/32) was filled	
33	with two layers of egg cartons	
34	The aluminium sheet (step 28) was stapled	Unfortunately we found out that, despite our
	to the outside of the remaining space (step	measurements, the drawer would not fit
	27/32) and folded around the egg cartons	anymore and we had to do step 27 to 34 once
	and pieces of beams	again.
35	Egg cartons were cut to fit the drawers front	-
36	The aluminium sheet (step) was stapled to	
	the inside of the drawer's front	
37	The front of the drawer was filled by two	
	layers of egg cartons (step)	
38	The aluminium sheet wat stapled to the front	
	of the drawer and folder inwards the drawer	
1: The	·	
39	The inside of the third horizontal frame (step	Because none of the beams are perpendicular,
	2/10) was sanded down to fit the smaller	the glass did not fit as hoped. First we tried to
	glass plate.	use sandpaper to reshape the wood. This

		however took too much time and we tried to
		cut some wood away very carefully not to
		break the big glass plate within the frame.
40 F	Four splints were sanded down and glued to	Due to step 39 we had to remove the splints
t	the inside of the third horizontal frame (step	and glue them again after we made sure the
1	2/10)	glass would fit.
42	The smaller glass plate was placed on top of	
t	the splints (step 41)	
2: The 0	drawer	
43	A handle was made and connected to the	
f	front of the drawer (step 38)	
	Place the gas burner in the box, with the	
	knob to the front, and estimate where the	
	hose should leave to box.	
	Drill a hole through the aluminium plates	If you have a drill the same size as the hose,
	where the hose should leave the box (step	use that one. If not, use one that is smaller
	44). If the hole is not big enough, make it	and which size comes closest to the hose.
	bigger by turning around a screwdriver in it.	
	Two wheels with brakes and two without	
	brakes were screwed to the bottom of the	
	prototype	
3: The r		
	Chipboard was cut into the size of the mirror	
	The chipboard (step 47) was glued to the	
	back of the mirror and secured with Duct	
	Tape in the corners	
	A splint the size of the width of the frame	
l l	(step 3/17) was cut	
	The splint (step 49) was screwed to the back	
	of the frame (step 3/17) to create a ledge at	
	the top back of the prototype	
-	, , , , , , , , , , , , , , , , , , , ,	
	Splints were cut into different corners (45°,	
	50°, 55°, 60°, 65°, 70°, 75°)	
	Two small splints were screwed on top of the	
1 -	prototype to hold the different corners (step	
-	51) in place	
l l	The mirror was placed on top of the	
1 -	prototype by using the different corners to	
	adjust its angle to the sun	
	Close the space between the front and	We discovered the egg cartons were not
l l	•	
l l	bottom of the drawer with aluminium sheet	completely sealed, so we covered the open

The first prototype was not built easily. However we did manage to learn a lot about the product, the production and the materials.



Step	The building	The process and our remarks
1: The		
1	Cut eighteen wooden beams in the right sizes. Twelve for horizontal support and six for vertical support.	As we had found out during building the first prototype, the jigsaw is hard to set in a perpendicular angle. Also, the beams are actually too thick for the jigsaw to saw straight. These factors make it hard to saw the beams as accurately as would be needed to make an airtight box.
2	Assemble the beams for horizontal purposes in three identical rectangles.	Similar to the structure of prototype 1, prototype 2 is built out of three horizontal rectangles. The beams are cut with a 45° angle and these angles have to be connected into a perpendicular rectangle frame. A perfectly perpendicular frame is sadly not possible, due to the jigsaw problems described above. Furthermore, the beam's thickness was not homogeneous, which made it only possible for <i>one</i> side to be flat.
3	Make coves in two of the vertical beams	This prototype has a door instead of a drawer, which makes the construction somewhat different. The two vertical beams in the front need to have a cove where the door can fall in the frame. Sawing a cove in these beams proved to be a challenge. The jigsaw being our only resource for sawing, we had to create something that would make sure that the jigsaw was always exactly 3,2 cm away from the beam. Being accurate was very hard, and this does have consequences for the airtightness of the box.
4	Connect the vertical beams with two horizontal rectangles (step 2); one on top; one on the bottom.	The main structure of the Fortune Cooker resembles a cuboid. Six vertical beams are supported by one of the horizontal rectangles. Two in front and four in the back, of which the rearmost are turned 90°. The beams in turn support the remaining two rectangles. The beams and rectangles are joined to each other with long screws and angular profiles. Assembling a strong, stiff structure proved to be hard because of the many inaccuracies in the beams. Each horizontal structure only has one flat side, so we had to choose where to put the flat sides, and where to put the uneven sides, even though a completely even rectangle would have been the most beneficial for a solid structure. Also, the angular profiles are not perpendicular at all.
5	Cut the chipboard in the size of the bottom rectangle (step 4)	The box is closed on the bottom with a chipboard plate instead of the aluminium

		plates that close the rest of the box, in order
		to create stiffness and stability.
6	Attach the chipboard (step 5) to the bottom	We used long screws in to attach the
	of the frame (step 4) with long screws.	chipboard to the frame, so that the horizontal beams could be attached to the vertical
		beams as well as to the chipboard. This turned
		out to be harder than expected. Most of the
		screws would not go in the frame completely,
		which forced us to use smaller screws, and
		make the frame less stable.
7	Cut the egg carton in the right sizes for the	
	bottom, back and sides of the box. Make	
	sure to use three layers of carton for each	
	side.	
8	Fill the bottom rectangle with the egg	Three-layer egg cartons provide the highest
	cartons. If the cartons are too high for your	insulating value, but they are slightly too high
	frame, make them flatter by using a hammer	for our beams. Therefore we make them
	or by jumping on them.	flatter by hammering or jumping on the complete pile.
9	Cut chipboard, two cm bigger than the inner	
	measurements of the bottom rectangle. Cut	
	out two squares of 2 cm out of two corners.	
40	Staple the chipboard to the frame.	
10	Take the inner measurements of the box,	
	and cut three separate sheets of aluminium	
	plates in these sizes. For the back take the rearmost measurements.	
11	Fill the sides and back with egg cartons.	
	Repeat hammering or jumping on the	
	cartons until they are flat enough to fit in the	
	frame.	
12	Staple or nail the aluminium plates to the	
	inside of the frame.	
13	Get the glass cut in the right sizes by the	We use two sheets of glass to insulate the
	glasscutter.	box. One is placed between two rectangle
		frames, the other is somewhat smaller and fits
		in the upper frame. It rests on pieces of wood
1.4	Tales formula and of (most)	screwed to the frame.
14	Take four pieces of (rest) wood that have the	Make sure that to attach the pieces on the
	same height. Screw them to the inside of the frame.	frame at the same height, as the smaller glass
15	Place the biggest glass plate on top of the	plate should rest on these supports.
13	box, let them rest on felt patches. Measure	
	the distance of the glass to the sides.	
16	Cut two layers of splints out of the chipboard	
	to border the glass plate and staple/nail	
	them to the frame.	
17	Place the third horizontal frame (step 2) on	Make sure not to hit the glass while attaching
	top of the splints, and attach it to the	the frames together. The biggest glass plate is
	underlying frame (step 4) with long screws.	now enclosed between two frames.
18	Take the outside measurements (the sides	Make sure to measure the box including all

	and back) of the box. For the sides, also	three frames.
	measure the thickness of the beams frame	
	the left and right side.	
19	Cut the aluminium sheets in the size of the	
	sides and back. Add the thickness of the	
	beams to the width of the aluminium sheets,	
	so that the sheets for the side can be folded	
	around the corners of the box.	
20	Adjust the sheets for the sides to the frame	Make sure not to leave any big cracks open, as
	with nails or staples. After that, adjust the	they reduce the insulation value of the box.
	sheet for the back as well.	
21	Place the gas burner in the box, with the	
	knob to the front, and estimate where the	
	hose should leave to box.	
22	Drill a hole through the aluminium plates	If you have a drill the same size as the hose,
	where the hose should leave the box (step	use that one. If not, use one that is smaller
	21). If the hole is not big enough, make it	and which size comes closest to the hose.
	bigger by turning around a screwdriver in it.	
23	Put the box on its top side and screw a	
	wheel in each corner.	
2: The	e mirror	
24	Take a plank of about ten cm wide and draw	
	seven pairs of perpendicular triangles on it.	
	Each pair of triangles has one side of 10 cm	
	and an angle of 45, 50, 55, 60, 65, 70, 75	
	degrees. Make one pair of triangles for each	
	angle.	
25	Cut each of the pairs with a jigsaw. Now you	To be precise with in an inaccurate jigsaw is
	have fourteen separate triangles, of which	quite difficult, but after some practice, Carlijn
	seven have a 'twin brother'	managed to do a very good job.
26	Take a plank of about ten cm wide, and cut it	7,000
	at the same length as the Fortune Cooker's	
	width. Screw it to the back of the box	
	horizontally, let a part of five cm jut out at	
	the top of the box.	
27	Take one pair of triangles (step 24) an the	
	mirror. Let the mirror rest against the	
	wooden plank on the back, and on the pair of	
	triangles that are placed in an upright	
	position on the box, on either sides of the	
	mirror. Draw a line where the triangles are	
	placed.	
28	Take two rest pieces of wood (approximately	
20	4x4x2 cm) and screw them on the top of the	
	box, adjacent to the line you've just drawn	
2. Th	(step 26).	
	cupboard door	
29	Take the measurements of the opening of	
	the box on the front. Take both the inner and	
	outer measurement of the cloves in the two	
	front beams. Also take the height of the	

	opening.	
30	Use the measurements of step 29 to make	
30	two square frames of the height, but of	
	different width. The difference in width of	
	the inner and outer square depends on the	
	cloves in the two front beams.	
31	Saw all the beams in the right	Sawing was difficult, as the blade of the jigsaw
	measurements. Make sure the bottom beam	was not sharp anymore.
	of one of the two squares is larger than the	,
	other one, so the vertical beams of the first	
	square can be attached to the bottom beam	
	of the second one.	
32	Place the outer square beams on a surface,	
	then place the inner square beams in the	
	right position on top of it.	
33	Drill holes through both squares. Make sure	
	the squares do not move while doing this.	
34	Attach the squares to each other by rotating	
	screws in these holes.	
35	Measure again the dimensions of the outer	
	square.	
36	Do the same with the inner square.	
37	Take the measurements from step 35 and 36	
	and cut two pieces of pressure plate with the	
20	same dimensions.	
38	Place the whole with the outer square on top	Make sure the pressure plate is closely linked
	and attach the pressure plate with staples.	to the wood by using enough staples, also in the corners.
39	Turn the whole 180 degrees and fill it with	the comers.
39	sawdust.	
40	Attach the other piece of pressure plate on	Make sure the pressure plate is closely linked
	the inner square.	to the wood by using enough staples, also in
	the nine. square.	the corners, to ensure the sawdust will not
		come out.
41	Place the Fortune Cooker with the front side	
	on top.	
42	Lay the cupboard door as made in the	
	previous steps in the front (between the	
	cloves). And check if it can be opened.	
43	Attach a hinge on top of the door and at the	First draw with a pencil where the drilling
	bottom by drilling holes in both the door and	holes should be.
	the edge of the Fortune Cooker and placing	
	screws.	
44	Add the lock, by placing it just above the	
	other side of the door, attaching it to the top	
	edge of the front side of the Fortune Cooker.	

The second prototype



Conclusions of field research concerning the Fortune Cooker

INFORMATION ON THE TEST PERSONS
1 out of 3 persons indicate to have warm water
3 out of 3 persons cook their food on gas
3 out of 3 persons have electricity
3 out of 3 persons normally cook in the kitchen inside their house
1 out of 3 persons heats water on wood
1 out of 3 persons heats water on gas
1 out of 3 persons has warm flowing water
1 out of 3 persons does not have flowing water in the kitchen
1 out of 3 persons has a car
3 out of 3 persons have a refrigerator
3 out of 3 persons have room for the Fortune Cooker

Direct

NEGATIVE -	POSITIVE +	EXPLANATION
	It is always the woman that cooks.	Women have a lot of knowledge of the cooking process. Only one person in the family has to learn to use the Fortune Cooker
A pressure pan is the most often used pan.	A pressure pan is the most often used pan.	It is yet unknown whether it is possible to use a pressure pan with the Fortune Cooker. A pressure pan reduces fuel consumption. Thus it is possible the Fortune Cooker would give less fuel reduction compared to when a 'normal pan' is used. A pressure pan will be less opened during the cooking process, which means the box loses less heat
Often more than one		If the aim is to make the Fortune Cooker the only
pan is used at the		cooking device in the household, the product can not
same time.		yet fulfil that aim.
Bread_is baked		The Fortune Cooker is not designed to function as an
nearly every day.		oven, and therefore it could not replace it.
	Lunch is almost always bigger than dinner.	Lunch is always prepared in daylight, while it is often dark when dinner is prepared.
In winter, the sun goes down between four o'clock and half past four.		It is not possible to prepare dinner in the Fortune Cooker with the use of sunlight. However it is still possible to prepare dinner on the other fuel resource. This means that the fuel reduction is less in winter and more money to be used on second fuel in winter
Weather conditions are not always ideal in Morocco.		There is few warmth input in the winter in Morocco, which means the Fortune Cooker functions worse.
Breakfast is		In winter, lunch is the only meal that can be prepared
around 7		on the Fortune Cooker. In summer both lunch and
o'clock in the		dinner can be prepared on the Fortune Cooker. This

morning, lunch at 12 o'clock and dinner at 7 o'clock in the evening.		means less fuel reduction in Winter.
	A stew pot is made twice or thrice a week.	The Fortune Cooker is well-designed to prepare a stew pot.
The pan has to be tilted (Fortune Cooker with the drawer) when taken out of the Fortune Cooker.		With full pans, there is a chance that part of the food will spill. Spilling is waste of (expensive) food, but also be dangerous as it can spill over the user (hot contents)
	The use of the mirror is considered fine.	Does meet the demand to be user friendly.
The testpersons do not trust the Fortune Cooker to function properly right away, they first have to try.		It can be more difficult to sell the product when people are not directly confident with its functioning.
Not all currently used pans fit in the Fortune Cooker.		The user is unable to use the same equipment for the Fortune Cooker.
The (normal) pan was often opened to stir or check the food or to add ingredients.		The box loses heat when opened often.
The lid of the pan is not always used.		The heat is less retained in the pan.
The glass can break after several times of use. The Fortune		Glass breaking forms safety issues as well as functionality issues. If glass breaks easily, the repair of the Fortune Cooker should be possible. In terms of construction, as well as in costs made for the repair. The fortune cooker being on the ground comes with
Cooker stands on the ground.		several user centered problems: it is too low for older people, it is not visible whether the gas is on, it is dangerous for children, and wild dogs can befoul it.
The Fortune Cooker is considered ideal to keep food and water warm, after it is heated.	The Fortune Cooker is considered ideal to keep food and water warm, after it is heated.	This indicates the Fortune Cooker will possibly be used to keep food warm, but it is questionable if the person would turn off the gas earlier than they would normally do and thereby will not reduce gas consumption.
The use of a door is considered		Does not meet the demand to be safe to use.

dangerous, as the user has to put their hands into the heated box.		
	The cost reduction is mentioned as an advantage.	The test person is aware that the Fortune Cooker can be a financial benefit.
One test person questions the cleaning of the Fortune Cooker.		Does not meet the demand to be easy to clean.
During simmering, the stew does not evaporate enough, which makes the result too 'wet'.		The Fortune Cooker functions different than their current cooking device. The food is not considered of the same quality when prepared in the Fortune Cooker.
When the Fortune Cooker is used, the user has to start earlier, because it takes more time.		Women have to change their planning to use the Fortune Cooker.
	This change of planning is, however, possible for the women.	Women are willing to change their planning.
One person indicates it is impossible to cook solely with the sun, as the jus at the bottom of the pan is the part that has to be heated.		The test person will likely not turn off the gas while cooking, which means there will not be a fuel reduction.

Indirect

NEGATIVE -	POSITIVE +	EXPLANATION
Most of the recipes are depending on the region.		This means that it is not yet possible to draw conclusions on the application of the Fortune Cooker in whole of Morrocco
	Traditional recipes are learned by the mother or big sister, other	This indicates that women have knowledge of the cooking process, as they learn things by themselves. Which indicates they are more capable to learn to use a new cooking device.

	recipes have to be figured out by herself.	
The way of cooking stayed the same between the past and nowadays, ingredients differ.		They have never cooked in a different way. Thus it is less likely they would change to another way of cooking.
	She cooks with the ingredients that are available and cheapest at that moment.	
There are certain ingredients that are not used for certain dishes. (i.e. red pepper does not belong in a stew pot)		It is possible that they will not change their recipes so that it can be made in the Fortune Cooker.
	New recipes are known via the television (cooking programmes) and the internet.	This indicates women are experimental when it comes to cooking. Which is good for a transition to cooking with the Fortune Cooker.
The Fortune Cooker was not trusted to work, because the food did not simmer.		The Fortune Cooker does not give the same feedback of the cooking process as they get with their current cooking habits.
One of us had to stay outside with the children, to watch if they did not touch the hot Fortune Cooker/pan/food.		(in its current form) The Fortune Cooker cannot be left alone, so that the woman can do other things.
The women often look through the glass on top to see how it goes. However, this is difficult as there is condensation on the glass surface.		The Fortune Cooker is not able to give good feedback of the cooking process.
The women indicate to 'just know' when the food is ready	The women indicate to 'just know' when the food is ready	As the Fortune Cooker asks for other actions than the current way of cooking, the user will have to adapt. However, this also indicates that after a while, the user doesn't really need feedback on the cooking of

through	through	the food, (on the condition that she understands the	
experience.	experience.	product)	

RECOMMENDATIONS OF THE TEST PERSONS

It would be nice if it is possible to bake bread.

Multiple Fortune Cooker's would be great, to prepare more things at the same time.

It would be nice if there was space to store some stuff.

The gas burner should be fixed in the final product.

LIST OF MATERIALS AND TOOLS

Materials

Material	Cost per piece or per unit (in Dirhams, 1 Dh = 0,09 €)	Location (light = in the neighbourhood and in small villages, middle = in every big village or small city, dark = only in the big city)	Availability (light = always, middle = every week, dark = rarely)
Wheel with brake	9 Dh		
Wheel without brake	7 Dh		
Drawer roller slide	7,50 Dh		
Drawer roller slide	18,50 Dh		
Glass plate (4 mm)	95 Dh/m2		
Mirror (4 mm)	120 Dh/m2		
Staples (6 mm)	23 Dh per unit		
Felts	12 Dh per unit		
Glue	7 Dh		
Large screws	40 Dh (200 pieces)		
Middle screws	20 Dh (200 pieces)		
Small screws	15 Dh (200 pieces)		
Polyurethane foam	55 Dh		
Big nails	8 Dh		
Small nails	7 Dh		
Kit	18 Dh		
Angular profile	1,50 Dh		
Hinge small	1,50 Dh		
Hinge big	3 Dh		
Hinge long	6 Dh		
Lock	2,50 Dh		
MDF plate	120 Dh		
Wooden plank (thickness ±4 cm)	130 Dh		
Wooden plank (thickness ±2 cm)	50 Dh		
Galvanized steel plate	85 Dh		
Pressure plate	Free (from Holland)		
Egg cartons	Free		
Sawdust or other insulating waste	Free		
Gas burner	100 Dh		

Estimated costs of prototype 1

Material	Cost per piece or per unit (in Dirhams, 1 Dh = 0,09 €)	Used quantity	Total costs (in Dirhams, 1 Dh = 0,09 €)
Gas burner	100 Dh	1	100
Wheel with brake	9 Dh	2	18
Wheel without brake	7 Dh	2	14
Drawer roller slide	7,50 Dh		
Drawer roller slide	18,50 Dh	2	37
Glass plate (4 mm)	95 Dh/m2	0,3075 m2	29,2
Mirror (4 mm)	120 Dh/m2	0,2288 m2	27,5
Staples (6 mm)	23 Dh per unit	Assumption: 10%	2,30
Felts	12 Dh per unit	-	
Glue	7 Dh	2	14
Large screws	40 Dh (200 pieces)	Assumption: 30	6
Middle screws	20 Dh (200 pieces)	Assumption: 15	1,50
Small screws	15 Dh (200 pieces)	Assumption: 32	2,40
Polyurethane foam	55 Dh	1/2	27,50
Big nails	8 Dh	Negligible	
Small nails	7 Dh	Negligible	
Kit	18 Dh	-	
Angular profile	1,50 Dh	Assumption: 16	24
Hinge small	1,50 Dh	-	
Hinge big	3 Dh	-	
Hinge long	6 Dh	-	
Lock	2,50 Dh	-	
MDF plate	120 Dh	Assumption: 20%	24
Wooden plank (thickness ±4 cm)	130 Dh	Assumption: 1 1/3	173,3
Wooden plank (thickness ±2 cm)	50 Dh	Assumption: 1 1/3	66,7
Egg cartons	Free	8	
Sawdust or other insulating waste	Free	-	
Galvanized steel plate	85 Dh	1	85 Dh
Pressure plate	Free	1	55 511
TOTAL		-	652,40 Dh

Estimated quantity of materials used for prototype 2

Material	Cost per piece or per unit (in Dirhams, 1 Dh = 0,09 €)	Used quantity	Total costs (in Dirhams, 1 Dh = 0,09 €)
Gas burner	100 Dh	1	100
Wheel with brake	9 Dh	4	36
Wheel without brake	7 Dh	-	
Drawer roller slide	7,50 Dh	-	
Drawer roller slide	18,50 Dh	-	
Glass plate (4 mm)	95 Dh/m2	0,3075 m2	29,2
Mirror (4 mm)	120 Dh/m2	0,2288 m2	27,5
Staples (6 mm)	23 Dh per unit	Assumption: 10%	2,30
Felts	12 Dh per unit	1/2	6
Glue	7 Dh	-	
Large screws	40 Dh (200 pieces)	Assumption: 30	6
Middle screws	20 Dh (200 pieces)	Assumption: 40	4
Small screws	15 Dh (200 pieces)	Assumption: 28	2,10
Polyurethane foam	55 Dh		
Big nails	8 Dh	Negligible	
Small nails	7 Dh	Negligible	
Kit	18 Dh	1/2	9
Angular profile	1,50 Dh	Assumption: 12	18
Hinge small	1,50 Dh	2	3
Hinge big	3 Dh	-	
Hinge long	6 Dh	-	
Lock	2,50 Dh	1	2,50
MDF plate	120 Dh	Assumption: 10%	12
Wooden plank (thickness ±4 cm)	130 Dh	Assumption: 1 1/5	156
Wooden plank (thickness ±2 cm)	50 Dh	Assumption: 1 1/3	66,7
Egg cartons	Free	7	
Sawdust or other	Free	N.A.	
insulating waste			
Galvanized steel plate	85 Dh	-	
Pressure plate	Free	5	
TOTAL			480,30

Tools

Tool	Cost per piece or unit (in Dirhams, 1 Dh = 0,09 €)	Location (light = in the neighbourhood and in small villages, middle = in every big village or small city, dark = only in the big city)	Availability (light = almost always, middle = every week, dark = rarely)
Stanley knife	7 Dh		
Sand paper	5 Dh per meter		
Protective gloves	15 Dh		
Staple gun	156 Dh		
Repair tape	75 Dh		
Ear muffs	25 Dh		
Steel scissors	95 Dh		
Glass cutter	75 Dh		
Metal drill bits (8×3mm)	23 Dh per unit		
Metal drill bits (2, 3, 4, 5, 6 & 7 mm)	58 Dh per unit		
Safety glasses	16,90 Dh		
Drill	389 Dh		
Nosed pliers	32 Dh		
Pliers	42 Dh		
Jigsaw	559 Dh		
Screwdriver big	15 Dh		
Screwdriver normal	3 Dh		
Saw	25 Dh		
Kit accessory	20 Dh		

Total of the marked, essential tools: 1404 Dh = €130,60

When a materi	al or tool can b	e bought on r	multiple locations	, the location th	nat we bought it	is shown.
This means son	netimes the co	mbination:				
Can also be:						

Or the other way around.

In this case the darkest colour represents Oujda, where a big Bricoma is located (like the Dutch 'Gamma'). Here the material or tool is almost always available. The middle colour represents Saidia, where the specific tool is only available at the weekly second-hand market in the weekend.

BUSINESS MODEL CANVAS 2

FUTURE PERSPECTIVES FOR ENGINEERS WITHOUT BORDERS

#9

KEY PARTNERSHIPS

NGO's with a similar mission such as the Global Alliance for Clean Cookstoves.

Local manufacturers, who can produce the product and sell it to **local retailers**

Local suppliers of recycled and new **materials**

Local or Western stakeholders, who **invest** in the business in return for a part of the **profits.**

KEY ACTIVITIES

Production of the Fortune Cooker by managing the many local workshops and selling the products to the different customers from within the workshop: in house sale

Innovating the product by co-creation.

KEY RESOURCES

Evaluation of previous (our) project. Format of a **new** business model

Bus or truck
Place for workshops
Computers
'Suggestion boxes'
Clear overview
Tools and materials
Employees
Distribution points, cash
register, cash money and
stockpiles

VALUE PROPOSITION

A **cooking device** that combines **multiple ways** of generating or preserving **heat**.

Clean cooking, no harmful smoke and the use of sustainable power sources like solar energy and isolation.

Indirect value, the reduction of harmful smoke, thus improve healthiness of environment. reduction of wood fires, so it combats deforestation.

Direct value, the Fortune cooker needs less fuel, so fuel costs can be reduced, as well as the time spent to collect fuel.

Testing is **free**

CUSTOMER RELATIONSHIPS

By maintaining a seemingly personal relationship with the customers, we want to to encourage them to give feedback on the product and give them the possibility to co-create the product.

Rich Western customers should feel like they contribute to the cause of our product/business. Therefore the result of their aid should be reflected back to them.

Transparency. The whole business should be honest and transparent to all its customers and stakeholders, to create mutual trust.

CHANNELS

Marketing websites and word of mouth.

Local workshops and in house selling point both in development countries and online.

Transport of materials and products.

CUSTOMER SEGMENTS

People whose gain is the biggest. Cooking on woodfires in rural underdeveloped parts of Africa

Other underdeveloped countries with a need for this product as well.

Western **individual investors**: buy one, **reduce the price** of one. Or **donate** to the cause.

COST STRUCTURE

Salaries of employees (CH+CR+VP) (Fixed)
Rent of workplace or shop (VP) (Fixed)
Cost price of materials and tools (VP) (Fixed or variable with the volume/scale)
Taxes (Variable with the profit)
Marketing costs (CH) (Variable)

SOCIAL COSTS

Local gas companies might lose jobs

ECOLOGICAL COSTS

The ecological footprint of the product has the biggest impact

REVENUE STREAMS

Asset sales other options: donating or leasing

nvestors

by means of donations or services

ECOLOGICAL REVENUES

Clean cooking
Use of waste materials
Less transport due to inhouse selling

SOCIAL REVENUES

Creation of Employment Creation of Awareness on health and environment



In the Business Plan, the former canvas is described by using the four aspects from Prahalad (BRON), to the successful implementation of a product in a low-income country. This contains: creating buying power, shaping aspirations, improving access and tailoring local solutions. For each aspects is described how it first would be achieved, then evaluated on its feasibility by using our current knowledge and finally new alternatives to involve these aspects are given.

Creating buying power

First: By creating new job opportunities, as well as improving the local economy. By setting

up workshops for the manufacturing of the Fortune Cooker, we generate jobs: by making manufacturers and retailers franchisers, the value chain stays within the

country, and the local economy is improved.

Evaluation: It is possible to manufacture the product in the region itself, the same counts for the

purchase of the needed materials and tools. However, the target group does not have

any money to spend on the Fortune Cooker.

New: By creating new job opportunities, as well as improving the local economy. As the

target group does not (yet) have buying power, we should think of other ways to make the product commercial without the target group having to pay money they do not have. For example we can think of selling the product for another service or

product in return, instead of for money.

Shaping aspirations

First: Making customers aware of the harm cooking on open fire can do, and how they can

avoid this harm.

Evaluation: Not all people cooking on wood fires know of the harm it can do, so this is still

needed. However, we should consider this can also make these people anxious,

instead of wanting to do something about it.

New: Making customers aware of the harm cooking on open fire can do, and how they can

avoid this harm, hereby the anxiety of people should be taken into account.

Improving access

First: By keeping the production line local, people can always have access to the product.

Evaluation: Our research in Morocco points out that a lot of women, who make the decisions

within the domain of cooking, do not come out of their house very often. Especially

the ones cooking on wood, who often grow their own food.

New: The selling point of the Fortune Cooker should be accessible to the women cooking

cooking on wood fires. This means the product should be brought, or at least

introduced to them by bringing the product to their homes. The selling points should be at a place where both women and men often come. Looking at Morocco, this could be at a *soek*. In this way people see the product more often and are therefore more likely to purchase it. For women this is important, because they make all the decisions within the domain of cooking and for men it is also important, as they own the money

so they are the ones who should eventually buy the Fortune Cooker.

Tailoring local solutions

First: By adjusting the Fortune Cooker to the needs and wishes of the local customers and

by using local materials.

Evaluation: The Fortune Cooker can be adjusted to the needs and wishes of the local customers.

Local materials can also be used. However, local materials may have a lower quality.

New: By adjusting the Fortune Cooker to the needs and wishes of the local customers and

by using local materials.

#10

Further explanation of the new BMC

Some of the highlighted aspects are, per block, further explained in this Appendix.

Key Partnerships

Local or Western stakeholders who invest in creating a business:

Stakeholders should invest in for example setting up workshops and purchasing the needed facilities and tools or in knowledge transfer, hereby enabling local people to manage the business themselves.

Key Activities

This is the aspect were most of the changes have been taken place.

Promoting the product by explaining and demonstrating the functioning of the product in local centres and in neighbourhoods.

As our research pointed out that the Fortune Cooker is not a product that can immediately be understood, and the concept of the product is new to the customer, its functioning needs to be well explained to the customer. Moreover because the customer will not buy the Fortune Cooker when he/she do not trust the product to work properly. Therefore demonstrations can be useful to make the customer more confident with the product's functioning. This should be done by Engineers Without Borders and takes place at local centres where a lot of people come by. . In this way both women and men come into contact with the product. Engineers Without Borders will be tasked with these demonstrations as they are more capable to make this in to an attracting and interesting event. Although, the introduction of the Fortune Cooker should also take place in the neighbourhood itself, as women may not come out of their houses very often, but still have to get access to the product. These demonstrations and smaller demonstrations on local markets could and should be done by the franchisers as they are more trustworthy to potential buyers in such an intimate setting. The selling of the product should also take place in a local centre where many people come around. When this is not possible, it can also be at a place where men come, as they own the money and are therefore the buyer of the Fortune Cooker.

Collecting (reusable) material that cannot be found in the neighbourhood

For example press plates are can, in Morocco, only be founded in Casablanca. This will be something the western organization, in this case Engineers without Borders, will take care of, so the local franchiser can focus on managing the business locally.

Key resources

Trustworthy employees and franchisers with an entrepreneurial mind

To make the business successful and keep it successful, these types of employees are necessary. We experienced that sometimes people in Morocco do not take their job very seriously, which means they do things as usual, but do not think of better or more efficient ways to do it, while this mind set is increasing the likelihood of having a successful business. Therefore this aspect is emphasized in this Business Model Canvas.

Local network to enable promotion and material collection

In Morocco, we experienced that one person cannot achieve things on their own. Therefore you need a network of people that can help you. For example, when you want to give a demonstration of the Fortune Cooker in the 'soek' or at another crowdy public place, you will need someone who can arrange that for you. The same applies to material collection, especially in the case of waste material.

Customer relationships

Creating and maintaining a rather personal relationship with the customer, the customer should trust the seller.

We experienced that Moroccan people always buy their stuff from a specific person, instead of considering all the shops that offer the product. Therefore the seller should put effort in becoming the one they buy things from by building relationships with the customer.

Also, as already explained, the Fortune Cooker is not immediately trusted to work properly. Therefore it is important the customer trusts the seller to sell products of good quality.

Channels

Promotion by word of mouth

Moroccan people value the opinion of their environment, for example their neighbours. So when someone in their environment values the Fortune Cooker in a positive way, they are more likely to also try it. Therefore promotion by word of mouth is an important aspect in this Business Model Canvas.

An appearance of both the product and the packaging that attracts the customer

One should take into account that in Morocco, people are generally attracted to things that look very luxurious, with shiny elements, whereas in the Netherlands people would rather prefer a more authentic look. However, Engineers Without Borders should provide some basic appearance guideline to ensure a recognizable product identity for each fortune cooker, as each franchisers may give a personal touch.

Suggestion boxes

For further innovating the product, one could think of suggestion boxes where people can anonymously give their criticisms and suggestions for the product, as it may be impolite in this culture to openly give criticism.

Customer segments

A requirement of the client is that the product should be purchased by the user itself and not by means of donations. Therefore the western individual investors are excluded in the customer segments. Hence, it may be beneficial in the acquisition of investors if the contributes is directly linked to a franchisers or to a set of Fortune Cookers, increasing transparency as well. A possible application could be that an investor contributes to a specific franchiser how he or she favours over others by means of representation or quality of the built Fortune Cooker.

Social revenues

Encouraging women to develop themselves in other domains than cooking

The reduction of cooking time that the Fortune Cooker can provide and the flexibility in one's planning as you can just put food in the Fortune Cooker and let it be, may encourage women to use this extra time to develop themselves, which could make them more confident and put them in a stronger position in society.

Giving women the opportunity to sell things they make on their own and thereby exploring their talents. When we were testing the Fortune Cooker with test persons cooking on wood fires, they did make products themselves, such as plastic baskets. However, they never had the connections to actually sell these products. With selling the Fortune Cooker in return for another product or a service, these needed connections are given to them and so they can build up some kind of business on their own.



Vragenlijst gebruikersonderzoek

| avec le français

Achtergrondinformatie

1. Waar is de testlocatie?

Où est le lieu d'essai?

2. Hoe groot is het huishouden? Quelle est la taille du ménage?

3. Wie kookt er?

Qui fait la cuisine?

4. Waar kookt men?

Où cuisinez-vous?

Faciliteiten

1. Is er stromend water?

Il v a de l'eau courante?

2. Is er warm stromend water?

Il y a de l'eau chaude? (courante)

3. Is er elektriciteit?

Il y a de l'electricité?

4. Is er een koelkast/vriezer?

Il y a une réfrigérateur / congélateur?

5. Welk vervoersmiddel gebruikt men?

Moyens de transport utilisés?

6. Is er buiten ruimte voor de FC?

Il y a une espace extérieur pour le FC?

7. Is er binnen ruimte voor de FC?

Il y a une espace interieur pour le FC?

8. Kan de FC gemakkelijk tussen binnen en buiten verplaatst worden? Le FC peut être déplacé facilement entre l'intérieur et l'extérieur?

9. Wat voor kookapparatuur wordt gebruikt?

Ce qui est utilisé pour les appareils de cuisine?

Energiegebruik + prijs & behoefte FC

10. Welk soort brandstof wordt gebruikt?

Quel type de carburant est utilisé?

11. Hoe duur is deze brandstof?

Quel est le coût de ce carburant?

12. Hoeveel brandstof gebruikt men? (per week/per maand/hoe lang gaat een fles mee) Combien de carburant utilisez-vous? (par semaine / mois / Combien de temps dure une bouteille avec vous?)

13. Vindt men de brandstof (te) duur?

Vous trouvez le carburant (trop) cher?

14. In geval van gas; Weet men dat de subsidie op gas er mogelijk af gaat?

Dans le cas du gaz; Vous savez que la subvention sur le gaz, il peut être déclenchée?

15. Zou men in dat geval in financiële moeilijkheden komen?

Vous voulez rencontrer des difficultés financières dans ce cas?

16. Hoe verkrijgt men brandstof?

Comment peut-on obtenir du carburant?

17. Gaat/vindt men dit (verkrijgen van brandstof) gemakkelijk?

Vous trouver ce (obtenir du carburant) facilement?

18. Hoe veel tijd is men kwijt aan het verkrijgen van de brandstof?

Combien de temps est consacré à obtenir le carburant?

19. Vindt men dat ze te veel tijd kwijt zijn aan brandstof halen?

Vous trouvez que vous avez perdu trop de temps pour obtenir du carburant?

20. Hoeveel heeft men per week of maand ongeveer te besteden?

Combien d'argent avez-vous à dépenser environ une semaine ou un mois?

21. Hoe vaak vernieuwt men pannen/worden nieuwe pannen gekocht?

Combien de fois avez vous actualisez casseroles?

Combien de fois pouvez-vous acheter une nouvelle batterie de cuisine?

22. Hoe veel geld is men kwijt aan een nieuwe pan?

Combien d'argent est consacré à un nouveau pan (casserole)?

23. Hoe lang gaat het kookapparaat mee?

Combien de temps l'appareil de cuisson dure?

24. Hoe veel geld kan en wil men uitgeven aan een nieuw kookapparaat?

Combien d'argent (voulez) pouvez-vous dépenser sur un nouvel appareil de cuisson?

Maaltijden

25. Welke maaltijden worden (voornamelijk) gemaakt?

Quels repass ont faits?

26. Hoe vaak wordt er soep gemaakt?

Combien de fois vous préparez de la soupe?

27. Hoe vaak wordt een stoofpotje gemaakt?

Combien de fois vous préparez d'un ragoût?

28. Hoe vaak worden linzen gegeten?

Combien de fois vous mangez des lentilles?

29. Hoe vaak worden kikkererwten gegeten?

Combien de fois vous mangez pois chiches?

30. Welke pannen worden gebruikt?

Quels casseroless ont utilisés?

31. Worden er vaak meerdere pannen gebruikt (voor één gerecht)?

Plusieurs casseroles souvent utilisé (pour un plat)?

32. Welke kooktechnieken worden het meest gebruikt?

Quelles techniques de caisson sont utilisés le plus souvent?

33. Eet men vaak 's middags warm/uitgebreid? Of 's avonds? Of allebei?

Vous mangez chaudes ouvent dans l'après midi? Ou dans lesoir? Ou les deux?

34. Wat doet men qua koken en eten als er bezoek is?

Que faites-vous en termes de cuisiner et de manger comme il y a de visite?

Tijdstippen en duur van koken

35. Hoeveel tijd is men gemiddeld op een dag kwijt aan koken? (ontbijt, lunch, diner) Combien de temps passez-vous en moyenne la cuisson d'une journée? (petit déjeuner, déjeuner, dîner)

36. Op welke tijdstippen wordt er gegeten?

A quels moments vous mangez?

37. Doet men vaak andere dingen tijdens het koken?

Vous faisez souvent d'autres choses pendant la cuisson?

Feedback tijdens het koken

38. Kookt men met de tijd als leidraad of iets klaar is?

Vous cuisinez avec le temps comme un guide ou quelque chose est prêt?

39. Kookt men met kijken als leidraad of iets klaar is?

Vous cuisinez avec le regarder comme un guide ou quelque chose est prêt?

40. Kookt men met ruiken als leidraad of iets klaar is?

Vous cuisinez avec l'odeur comme un guide ou quelque chose est prêt?

41. Kookt men met luisteren als leidraad of iets klaar is?

Vous cuisinez avec l'écouter comme un guide ou quelque chose est prêt?

42. Kookt men met proeven als leidraad of iets klaar is?

Vous cuisinez avec le gout comme un guide ou quelque chose est prêt?

43. Opent men vaak de pan tijdens het koken?

Est-ce que la casserole est souvent ouvri pendant la cuisson?

44. Roert men vaak tussendoor in de pan?

Est-ce que on incorpore souvent dans la casserole?

Experimenteel

45. Kookt men met vaste recepten?

Vous cuisinez avec des recettes fixes?

46. Experimenteert men wel eens met de 'vaste' recepten?

Vous experimentez souvent avec les recettes fixes?

47. Probeert men vaak nieuwe dingen uit?

Vous essayez souvent des nouvelles choses?

Traditie

48. Waar komen huidige recepten vandaan?

Où les recettes actuelles viennent?

49. Door wie leert men koken?

Qui avez-vous appris à cuisiner?

50. Is er in het verleden op andere manieren gekookt?

Avez-vous cuisinier par des autres manières dans le passé?

Fortune Cooker demo

51. Wat vindt men van het formaat?

Que pensez-vous du format?

52. Snapt men het product?

Comprenez-vous le produit?

53. Wat vindt men van het moeten bijdraaien naar de zon?

Que pensez-vous d'avoir à soulever au soleil?

54. Wat vindt men van de lade/deurtje?

Que pensez-vous du tiroir / porte?

55. Zou men het gas/andere brandstof uitdraaien?

Souhaitez-vous dévisser le gaz?

56. Wat vindt men van het gebruik van de spiegel?

Que pensez-vous de l'utilisation du miroir?

57. Zou men het eten eten dat in de FC is bereid?

Voulez-vous manger la nourriture préparée dans le FC?

58. Vertrouwt men dat de FC zijn werk doet/dat het eten gaar wordt in de FC?

Avez-vous confiance que le PC fonctionne?

Avez-vous confiance que la nourriture est cuitedans le FC?

59. Denkt men dat ze huidige gerechten ook in de FC kunnen bereiden?

Pensez-vous que vous pouvez préparer des plats presents également dans le FC?

60. Welke (overige) aspecten vindt men goed aan het product?

Quels (autres) aspects vous aimez sur le produit?

- 61. Welke (overige) aspecten vindt men slecht aan het product? Quels (autres) aspects vous trouvez mauvais sur le produit?
- 62. Zou men de FC gebruiken? Vous voulez utiliser le FC?
- 63. Na al deze informatie, hoe veel geld zou men over hebben voor de FC? Après cette information, combine d'argent auriez-vous pour le FC?

Overige vragen:

- 64. ...
- 65. ...
- 66. ...
- 67. ...
- 68. ...
- 69. ...
- 70. ...